

STRATEGIC REPORT

FM14-21

Lithuania

Reporting period:

19 March 2021 - 19 March 2022

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1. EXECUTIVE SUMMARY

The strategic report reflects the implementation of the European Economic Area (hereinafter – EEA) and Norwegian Financial Mechanisms 2014–2021 in Lithuania (hereinafter – Grants) during the period from 19 March 2021 to 19 March 2022 and contains the information on progress in developing the programme level Management and Control System (hereinafter – MCS) (since the development of the National level MCS was completed), implementing the programmes, as well as the status of the Fund for Bilateral Relations, performed audits, key communication activities and other important issues.

During the reporting period, Lithuania further improved bilateral relations (hereinafter – BRs) with donor state entities. In total, 3 BR initiatives outside the programmes and five bilateral activities under the programmes were carried out.

In general terms, the pandemic has considerably curbed the feasibility of previously planned bilateral initiatives/activities and unsettled the plausibility of the new ones. As a rule, most of the pre-planned initiatives/activities had to be cancelled, while others were held in an online format which resulted in savings. Although the risk of incomplete disbursement of funds by the final expenditure eligibility date in 30 April 2025 has increased and is most significant to the Environment, Energy, Climate Change; Health; Research Programmes, corresponding measures to mitigate the risks are envisaged and thus considered as manageable.

During the reporting period, the Audit Authority performed two compliance audits. After summarising the results of the audit of the effectiveness of the functioning of the National Management and Control System (MCS) of the EEA and Norwegian Financial Mechanisms 2014–2021, the final estimate for the effectiveness of the functioning of the National Level MCS was as follows: works well. According to the audit of declared expenditure of the Programmes, technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021, in all relevant aspects, the declared expenditure of the Programmes is correct, legal, reasonable and eligible for funding. The most active use of most mentioned Grants was via web portals and in the regional press. The common portal www.eeagrants.lt/www.norwaygrants.lt has made a start and in 2020/2022 continues to carry out and successfully represent the main aspects of all the programmes implemented in Lithuania: disseminates news, publishes documents, contains results of publicity campaigns and etc. In April 2021 a survey of the population of Lithuania about the EEA and Norwegian Financial Mechanisms was performed. Awareness of Financial Mechanisms reaches 29%.

2. POLITICAL, ECONOMIC AND SOCIAL CONTEXT

Looking at the results for 2021, the economic growth may be considered to be robust. Industrial output increased, retail and international trade kept growing and the unemployment was declining. In 2021 gross domestic product amounted to EUR 55.4 billion at current prices. As compared to 2020, the real change in the gross domestic product following the removal of the impact of the season and the number of working days was 5.1 %.

Business was able to adapt to the changed conditions caused by the pandemic and the value added generated by almost all economic activities showed positive developments in 2021. In 2021, exports of goods amounted to EUR 34.5 billion and imports amounted to EUR 37.5

billion. As compared to 2020, exports increased by 20.3 % and imports by 28.5 %. Both direct investment and foreign investment grew in our country. Accumulated foreign direct investment in Lithuania increased by 4.1 % per annum and reached EUR 24.8 billion on 30 September 2021. Lithuania's accumulated direct investment abroad increased by 4.4 % per year and amounted to EUR 9 billion on 30 September 2021. Major investments were made in the United States, Latvia, Estonia, Cyprus and the Netherlands. Many companies and institutions have enabled workers to work remotely. This influenced the growth of revenue in computer, programming, consulting and related activities, as well as in information services companies.

There are signs of recovery in the tourism sector. In 2021, as compared to the same period in 2020, revenue of airlines increased by 5.3 %, accommodation establishments by 11.4 %, while revenue of travel agencies, tour operators, reservation services and related activities even doubled (by 2.1). However, the pre-pandemic level is below the number of tourists. Accommodations have been maintained by local tourists.

The Government of the Republic of Lithuania has already adopted a range of reforms in fields of education, innovation, health and taxation, also set out the measures to achieve its goals in these areas. It is expected that funding of Lithuania's Recovery and Resilience Plan will also contribute to the achievement of the structural reform objectives.

The situation on the labour market improved in 2021. The employment increased and the unemployment rate decreased. The employment and unemployment at national level are close to pre-pandemic levels. Last year, the country faced the problem of irregular migration. During the year, 4,326 irregular migrants entered the country. The vast majority — more than half — Iraqi citizens, also the citizens of Congo, Syria, Cameroon, Belarus and Afghanistan.

3. EFFECTS OF THE GRANTS

During the reporting period, Lithuania further improved BRs with donor state entities. Most of the BR activities revolved around completing 3 BR initiatives outside the programmes. Recognizing the new challenges to businesses caused by the pandemic, the ISM University of Management and Economics, Royal Norwegian Embassy in Vilnius, Lithuanian-Norwegian and Norwegian-Lithuanian Chambers of Commerce cooperated in launching the Leadership Conference "reFOCUS" (hereinafter – the Conference), where various prominent Norwegian and Lithuanian business leaders shared their experience in strengthening business immunity and resilience building. The Conference was highly acclaimed by its participants and identified a need for further bilateral Norwegian and Lithuanian business cooperation. Therefore, such a conference is planned to become an annual event. Another BR initiative was implemented as a result of a partnership established between the Lithuanian and Norwegian public healthcare entities with an intent to apply the flagship Norwegian Health Technology Assessment (hereinafter – HTA) tools in the Lithuanian healthcare system. HTA is a strategic policy tool to assess which existing or new interventions ranging from service delivery models to public health technologies bring the greatest health gains for the best value. Over the course of 2.5 years, 4 technical training sessions on HTA were conducted, where 10 experts were trained. In addition, 3 HTA protocols were

prepared and 1 seminar on application of HTA in the decision-making process for policy makers was held. In overall, as the implementation of the National HTA Strategy in Lithuania started only in 2015, the Norwegian experience and know-how in the field considerably strengthened institutional capacity, expertise and local understanding of HTA application and importance in evidence-based decision-making.

Finally, the Office of the Equal Opportunities Ombudsperson of the Republic of Lithuania together with The Royal Norwegian Embassy in Vilnius and other Norwegian networking partners implemented most of the envisioned activities from a joint BR initiative “#HATEFREE: Strengthening bilateral cooperation between Norway and Lithuania in tackling hate speech and promoting equal opportunities”. The BR initiative’s aim was to conduct educational and preventive activities in the field of hate speech on multiple protected characteristics, as well as mainstreaming equality and non-discrimination through employing the best practices of Norway. The BR initiative resulted in a Donor State study visit, consultations with the victims of hate-motivated incidents, International Conference on providing services for victims of hate-motivated incidents within the framework of the National Human Rights Forum 2021 in Lithuania and a thematically corresponding public awareness campaign. Later in the year of 2022 it is planned to implement another public awareness campaign and hold National Equality and Diversity Awards which were postponed from 2021 due to pandemic.

4. STATUS OF PROGRAMMES

LT-JUSTICE Justice and Home Affairs

COMMON INFORMATION:	
Responsible institutions:	<p>PO: CPMA.</p> <p>DPP(s): The Norwegian Ministry of Justice; The Directorate of Norwegian Correctional Service; The Norwegian Courts Administration; The National Police Directorate.</p> <p>Other Programme Partner(s): The Ministry of Justice of the Republic of Lithuania; The Ministry of the Interior of the Republic of Lithuania; The National Courts Administration of Lithuania; The Prosecutor’s General Office of the Republic of Lithuania; The Council of Europe.</p>
Programme Grant:	<p>Total: EUR 33,000,000 8EEA Grants: EUR 8,000,000 Norway Grants: EUR 25,000,000</p>
STATUS OF THE PROGRAMME:	
Overall progress – Programme	<p>Signature of the programme agreement: 11 February 2020 PDP contracts: all signed by September 2020</p>

development and implementation	
<p>How specific concerns in the MoU have been addressed:</p>	<p>1. Use of alternative sanctions to imprisonment Actions that were taken to achieve breakthrough in the area of alternatives to imprisonment:</p> <ul style="list-style-type: none"> • Signing of agreements with five civil society organisations. NGOs were involved in development of an inmate's release model from a correctional institution, half-way house or probation. The number of involved NGOs is bigger than planned in the results framework as the activity started with a public invitation to the NGOs to participate in the public debate on NGOs contribution to the development and implementation of the model. • Approval of the strategy on the use of the electronic monitoring system in the Lithuanian Probation Service. • Completion of the procurement procedure for electronic monitoring services. <p>2. Synergies between the programme areas This is a horizontal principle that cuts through all the PDPs. As a general principle, all training is not limited to a segment of a justice chain represented by the project promoter, but uses the holistic approach. This is especially true in case of PDP 4 "Improving Work Quality and Enhancing Competences of the Justice Chain to Protect Victims of Domestic and Gender-Based Violence": in 2021 two round table discussions among justice chain authorities were organized.</p> <p>3. Establishment of a training centre and renovation of up to two pilot correctional centres Programme Agreement has been modified, i.e., reconstruction of cell type living facilities (100 places) with learning classes and occupancy rooms at Pravieniškės Correction House-Open Prison Colony was replaced by construction of the employment centre at Pravieniskes Correction House-Open Prison Colony and the establishment of three new half-way houses. Several smaller objects with shorter implementation deadlines will be built/ established in the project instead of one sufficiently large reconstruction object (see below the part "Problems related to programme development and implementation, with suggested solutions")</p> <p>4. Focusing on the concept of the European judicial culture and the European Convention on Human Rights in the programme area "Effectiveness and Efficiency of the Judicial System, Strengthening the Rule of Law" Actions that were taken to achieve breakthrough in the area of effectiveness and efficiency of the Judicial system:</p> <ul style="list-style-type: none"> • A new model for selection and evaluation of judges (a contract concluded in July 2021. The service supplier has already presented some

	<p>interim results: the analysis of the current situation in Lithuania and the analysis of the best practice of foreign countries.</p> <ul style="list-style-type: none"> • A study on conducting of court proceedings (a contract concluded in September 2021). • A study on managerial competencies for effective management of courts (a contract concluded in September 2021). • The development of IT tool for selection and evaluation of judges (the winner was not been determined in 2021). <p>Focusing on bilateral cooperation with the Norwegian Police Service to combat cross-border and organised crime</p> <p>Operational meetings and the best practice exchange visits to other countries were postponed due to COVID-19. The activities of the coordinated fight against crime will be resumed in 2022.</p> <p>Focusing on the objectives and values behind the Istanbul Convention, policy improvements, police investigations, court proceedings and best practice developments.</p> <p>Activities executed in this area of the Programme:</p> <ul style="list-style-type: none"> • The contract for preparation of methodological-video material for training of police officers and community police officers was concluded and implemented. • Leaflets, posters and roll-up stands for awareness raising meetings with the public to promote a zero-tolerance approach to domestic and gender-based violence were delivered (education and awareness raising meetings for local communities will start from 2022). • The progress in development of risk management information system is about 50 %.
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>In 2021, it became evident that there was a great risk that the pre-defined project LT-JUSTICE-0003 "Development of Quality Based Lithuanian Correctional Service System" would not achieve the indicator "Training centre for correctional services professionals built" under Output 2.2 and indicator "Number of prison places established and set up in line with European standards" under Output 2.3 within the eligibility period of the project, although several risk mitigation measures have been applied.</p> <p>In order to ensure timely and quality implementation of the project, the Ministry of Justice proposed changes to the project activities, which were informally presented to the FMO. Agreed changes are to establish a training centre in an already existing building, to strengthen the vocational training of inmates, resocialisation activities in cooperation with NGOs, and to take out from the project the construction of a new prison with 200 cells.</p> <p>The request for modification of the Programme agreement will be provided to bring it in line with all planned changes as well as a detailed</p>

	budget of project. The project is to be implemented within the timeframe foreseen.
Progress in strengthening BR with Donor State entities, including the use of bilateral funds allocated to the programme	<p>There were several important bilateral initiatives and meetings organized in the reporting period that strengthened BRs on both Programme and project levels. For instance, meetings of the Cooperation Committee; digital SYNERGY Network Meeting; international discussion Protecting a Child; webinars on judiciary-related topics; meetings between project promoters and donor project partners in pre-defined projects that aimed at exchanging experiences and best practices and transferring of knowledge.</p> <p>To implement additional bilateral initiatives, the Programme Operator applied to the Joint Committee for Bilateral Funds through an expression of interest and requested to allocate additional funds to the Programme.</p>

LT-INNOVATION Business Development, Innovation and SMEs

COMMON INFORMATION:	
Responsible institutions:	<p>PO: Agency for Science, Innovation and Technology (MITA) DPP(-s): Innovation Norway. Other Programme Partner: the Ministry of the Economy and Innovation of the Republic of Lithuania.</p>
Programme Grant:	<p>Total: EUR 14,402,000 EEA Grants: EUR 0 Norway Grants: EUR 14,402,000</p>
STATUS OF THE PROGRAMME:	
Overall progress – Programme development and implementation	<p>Programme agreement signed: 17 September 2019 Programme launch event: 12 November 2019 Programme MCS approved by NFC: 20 April 2020.</p> <p>Program implementation status: 2021 was marked by the changes in the implementation status of the Programme: from an initial to implementation stage. Following the assessment of projects, which were submitted under two open calls for proposals and two Small Grant Schemes and covering both focus areas (i.e. green industry innovation (hereinafter – GII), including bio economy, and information and communication technologies (hereinafter – ICT), 17 project contracts were signed by the end of the third quarter of 2021.</p>
How specific concerns in the	Increasing competitiveness of the Lithuanian private enterprises by innovation in two focus areas: GII, including bio economy, and ICT.

<p>MoU have been addressed:</p>	<p>The two focus areas are directly transferred to the call texts. Investments in projects are expected to ensure a long-term tangible impact measured by developed, commercialised and applied products or technologies, growth in net operational profit and turnover, new jobs created and decrease of CO2 emissions as well as the energy consumption. Additionally, the Programme will be designed to stimulate BRs and new collaborative activities between the Lithuanian and Norwegian industry.</p>				
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>Although assessment of projects submitted under two calls (GII and ICT) was completed in 2021, however the following challenges were faced:</p> <ul style="list-style-type: none"> - The selection criteria assessment was prolonged due to a rather limited number of experts, operating in the focus areas of the Programme. It is worth mentioning that each application had to be assessed by at least two impartial experts. In order not to face this problem in the future, the PO is considering to involve international experts in the assessment. -The eligibility criteria assessment was also longer, due to poor quality of applications. This resulted in a high number of requests to the applicants. The solution is that in the rest calls texts will be introduced additional provision, letting a certain number of inquiries from the PO to provide missing information. After these inquiries, an application will be assessed on the basis of available information. <p>Project promoters experienced difficulties in obtaining a guaranty, which is necessary while applying for advance payment. Addressing the situation, the PO provided individual consultation to project promoters on harmonization of documents to meet the legal requirements.</p>				
<p>Progress in strengthening BR with Donor State entities, including the use of bilateral funds allocated to the programme</p>	<p>Bilateral Outcome: All contracted projects (17 under two calls GII and ICT) are bilateral and are being implemented with at least one Norwegian partner. High number of bilateral projects was achieved by a combination of communication activities implemented prior to launch of the calls. Due to Covid-19, bilateral activities in 2021 were limited to one online event “The 5th Norwegian Circular Economy Conference”, organised by DPP on 25 November 2021. 10 Lithuanian companies participated in the event.</p>				
<p>Work plan outlining the milestones for the implementation of the programme over the next year (according to the supplementary</p>	<p>To ensure an effective implementation of the Programme and efficient use of funds, an amendment to the Programme agreement took place in autumn 2021 by reallocating residual funds from GII call (including additional funding from the Reserve) and from the ICT call to a new call under the GII focus area. As a result, two calls for proposals will be launched in the first quarter of 2022:</p> <table border="1" data-bbox="512 1917 1506 1984"> <thead> <tr> <th data-bbox="512 1917 751 1984">Timing</th> <th data-bbox="751 1917 1506 1984">Activity / Milestone</th> </tr> </thead> <tbody> <tr> <td data-bbox="512 1984 751 2031"> </td> <td data-bbox="751 1984 1506 2031"> </td> </tr> </tbody> </table>	Timing	Activity / Milestone		
Timing	Activity / Milestone				

information) – including, as relevant, expected calls, meetings of the CC(s), and information and communication activities	2022 February	Open call for Small Grant Scheme on Business skills is launched
	2022 March	Open call No 3 for project under GII focus area is launched
	2022 April	Open call for travel support (bilateral fund) is launched
	2022 April	Programme agreement amendment is initiated
	2022 May	Cooperation Committee meeting
	2022 July	Selection Committee meeting (Business skills)
	2022 July	Projects are selected and contracts with project promoters under the call for Business Skills 2 are signed
	2022 August	Selection Committee meeting (GII)
	2022 August	Projects are selected and contracts with project promoters under the GII call are signed
	2022 August	Programme agreement is amended
	2022 September	PO functions transferred to the Innovation Agency/ Management and Control System Description is amended
	2022 October	Cooperation Committee meeting

LT-ENVIRONMENT Environment, Energy, Climate Change

COMMON INFORMATION:	
Responsible institutions:	PO: CPMA. DPP(s): N/A. Other Programme Partner(s): The Ministry of Environment of the Republic of Lithuania The Ministry of Energy of the Republic of Lithuania The Ministry of the Interior of the Republic of Lithuania

<p>Programme Grant:</p>	<p>Total: EUR 12,000,000 EEA Grant: EUR 0 Norway Grant: EUR 12,000,000</p>
<p>STATUS OF THE PROGRAMME:</p>	
<p>Overall progress – Programme development and implementation:</p>	<p>Approval of the Concept Note by Donors: 5 July 2019 Signature of the programme agreement: 11 February 2020 Signature of the Programme Implementation Agreement: 4 March 2020 Programme MCS: July 2020. Programme launch event: 27-28 October 2021</p> <p>Program implementation status: Six pre-defined projects were further implemented; in 2021 project promoters were carrying out public procurements to purchase goods and services under the projects. The main activities were started in most of the projects, but not all projects have demonstrated an impact on the Programme results framework yet. Under the predefined project the LT-ENVIRONMENT-0007 “Development of an early warning system on nuclear emergency of Lithuania” contract was signed and activities in the project started.</p>
<p>How specific concerns in the MoU have been addressed:</p>	<p>All the specific concerns stated in the MoU are relevant and now are at the implementation stage. Decommissioning of Ignalina Nuclear Power Plant and secure waste management will be addressed by PDP 4 “Safety of Ignalina NPP Radioactive Waste Management” with Ignalina Nuclear Power Plant acting as the project promoter and the Norwegian Radiation and Nuclear Safety Authority acting as DPP. The establishment of an early warning system on nuclear safety of Lithuania will be addressed by PDP 7 “Development of An Early Warning System on Nuclear Emergency of Lithuania” with the State Fire and Rescue Service acting as the project promoter and the Norwegian Radiation and Nuclear Safety Authority acting as DPP. Measures related to hazardous waste and marine management capacity will be addressed by PDP 1 “Monitoring of marine litter”, PDP 2 “Improved mapping and monitoring of the ecological status of marine and inland waters” and PDP 3 “HAZ-IDENT”.</p>
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>There are some delays in some projects due to prolonged preparation of procurement documents, also most of soft activities are postponed due to COVID-19. There was also high inflation in Lithuania in 2021, which led to significant increases in the prices of labour, goods and services in the market. It may affect the lack of funds in some projects. The measures have already been put in place to mitigate the risk of</p>

	<p>increasing prices – relocation of savings in the projects, conducting market analysis before the start of public procurement procedures.</p> <p>The Small Grant Scheme open call (SGC) will complement the activities of the project LT-ENVIRONMENT-0006” ClimAdapt-LT“ and it was planned to start on the second semester 2022. Due to the prolonged procurement procedures, the project promoter plans to finish the main activities of the project in 2023. Due to that, the launch of SGC is postponed to 2023. Preliminary duration of SGC projects ~6-12 months. The PO preliminary estimated that contracted projects would be implemented by 30 April 2024.</p>
<p>Progress in strengthening BR with Donor State entities, including the use of bilateral funds allocated to the programme:</p>	<p>Project promoters and partners from donor states are cooperating and communicating by e-mail and online meetings.</p> <p>One bilateral initiative was implemented by the partners of the pre-defined projects:</p> <p>LT-ENVIRONMENT-0007” Development of an early warning system on nuclear emergency of Lithuania“.</p> <p>In November 2021 a meeting in Oslo was organised where the State Fire and Rescue Service of the Republic of Lithuania had a chance to meet the Norwegian Radiation and Nuclear Safety Authority. The purpose of the meeting – to develop civil protection exercise specifications and training objectives. Also, the calendar of future meetings in Lithuania and the Kingdom of Norway and activities was discussed. Preliminary dates for the meetings and activities of this plan have been agreed. The meeting has developed the specifications for the upcoming civil protection exercise and refined the goals.</p> <p>Number of participants 14 (10 from Lithuania, 4 from Norway).</p>

LT-RESEARCH Research

<p>COMMON INFORMATION:</p>	
<p>Responsible institutions:</p>	<p>PO: The Research Council of Lithuania (hereinafter – RCL)</p> <p>DPP(s):</p> <ul style="list-style-type: none"> • Directorate for Higher Education and Skills (HK-DIR) • The National Agency for International Education Affairs (AIBA) • The Research Council of Norway (RCN). <p>Other Programme Partner: The Ministry of Education, Science and Sport of the Republic of Lithuania</p>

<p>Programme Grant:</p>	<p>Total: EUR 10,757,000 EEA Grants: EUR 10,757,000 Norway Grants: EUR 0</p>
<p>STATUS OF THE PROGRAMME:</p>	
<p>Overall progress – Programme development and implementation</p>	<p>The programme agreement signed: 05 February 2020 Programme operator – RCL in close cooperation with the project promoters managed all 11 joint projects selected for funding in October 2020, to be launched as planned on 1 January 2021.</p> <p>In April 2021 a decision by FMO has been reached to allocate extra EUR 757,000 from the EEA Financial Mechanism reserve to the Programme in order to fund one additional project. After the Memorandum of Understanding on the Implementation of the EEA Financial mechanism (MoU) and Programme Agreement (PA) have been modified accordingly, also, based on a recommendation of the Programme Committee (PC), one additional project No LT-RESEARCH-0012 was contracted and started on 1 December 2021.</p>
<p>How specific concerns in the MoU have been addressed:</p>	<p>All the specific concerns stated in the MoU are relevant and now are at the implementation stage.</p> <p>The annual reports for 2021 of all 11 projects show a good and sufficient progress of their work and bilateral cooperation within the projects, also the involvement of early stage researchers, PhD students and postdocs. Based on the information provided in the reports, 7 projects indicated that they had fully achieved the objectives, 4 projects indicated that they had achieved most of their objectives for the period with relatively minor deviations.</p> <p>Almost each project had to rearrange mobility-related activities such as meetings, seminars or other events. Some meetings or events planned were postponed to 2022 either performed on-line where possible.</p>
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>Due to the COVID constraints, some projects, work plans have been slightly changed and some activities have been postponed to 2022. All changes in the work plans were described in the project reports with assurance that these deviations will not affect the results of the projects. In general, the research teams achieved all or most of their objectives with relatively minor deviations in performance of their plans.</p>
<p>Progress in strengthening BR with Donor State entities, including the</p>	<p>Cooperation POs of all 3 Baltic states and the Research Council of Norway were ensured by regular meetings in every 2 weeks, where the issues on implementation of the programme and projects were discussed and expertise shared. The Lithuanian PO representative joined a workshop for POs held in Oslo on 7-9 December 2021. The project proposals'</p>

<p>use of bilateral funds allocated to the programme</p>	<p>evaluation rules and procedures applied in RCL were presented to the participants of the workshop.</p> <p>As concerns the bilateral cooperation at the project level, all project promoters and partners also have organised regular meetings in different ways, physical meetings as well as remote ones, when circumstances related to COVID were unfavourable, to discuss the course and implementation aspects of the projects. Also, other joint events such as various seminars and PhD summer schools were organised or attended.</p>
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LT-HEALTH Health

<p>COMMON INFORMATION:</p>	
<p>Responsible institutions:</p>	<p>PO: CPMA. DDP(s): The Norwegian Institute of Public Health Other Programme Partners: The Ministry of Health of the Republic of Lithuania; The Ministry of Social Security and Labour of the Republic of Lithuania</p>
<p>Programme Grant:</p>	<p>Total: EUR 15,000,000 EEA Grants: EUR 15,000,000 Norway Grants: EUR 0</p>
<p>STATUS OF THE PROGRAMME:</p>	
<p>Overall progress – Programme development and implementation</p>	<p>Signature of the programme agreement: 3 September 2019 PDP assessment: all five contracts of PDPs were signed in early 2020; Calls for proposals: Evaluation of 3 open calls applications, which were applied in 2020, was finished and 30 projects contracted. 7 new open calls were launched in 2021, 6 of them finished, the evaluation completed and 39 applications have been confirmed for funding. 30 projects were contracted and others will be signed in the first quarter of 2022Q. In total, 60 projects contracted in 2021.</p>
<p>How specific concerns in the MoU have been addressed:</p>	<p>All specific concerns in the MoU were addressed in the programme agreement. All 5 PDPs with activities focused on children and youth mental health are already under implementation.</p> <p>The Programme will provide support for mental health promotion and prevention measures with particular emphasis on the well-being of children and youth as well as their families by promoting:</p> <ul style="list-style-type: none"> • evidence-based activities by targeting and correcting children and youth behaviour problems; • consulting services for people experiencing emotional difficulties;

	<ul style="list-style-type: none"> • home visitation early intervention model; • youth-friendly health care services; • multi-dimensional family therapy; • other
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>Overall risk of the Programme has not changed as compared to the previous reporting period: the main risk factor was the COVID-19 pandemic, which had impact on the soft measures of the Programme. In order to mitigate the risk, the following actions have been taken: re-schedule project activities if needed, switching to virtual events or returning to contact events if possible, extending project duration, if needed and when possible, but not longer than by 30 April 2024. There are some delays in achieving the Programme indicators, but by the end of the Programme all planned indicators will be achieved as foreseen.</p>
<p>Progress in strengthening BR with donor state entities, including the use of bilateral funds allocated to the programme</p>	<p>Project promoters, programme partners and partners from donor states are cooperating and communicating by e-mail and online meetings. There are no specific issues in that aspect.</p>

LT-CULTURE Culture

COMMON INFORMATION:	
<p>Responsible institutions:</p>	<p>PO: CPMA. DPP(s): The Norwegian Directorate for Cultural Heritage, The Arts Council of Norway Other Programme Partner(s): The Ministry of Culture of the Republic of Lithuania</p>
<p>Programme Grant:</p>	<p>Total: EUR 7,000,000 EEA Grants: EUR 7,000,000 Norway Grants: EUR 0</p>
STATUS OF THE PROGRAMME:	
<p>Overall progress – Programme development</p>	<p>The programme agreement signed: 19 June 2019 Project agreement for PDP “FIXUS” signed: 12 December 2019; it started its last year of implementation and is further reporting achievements, which due to the COVID-19 restrictions, are slightly</p>

<p>and implementation</p>	<p>delayed than planned. All 15 projects selected within two open calls were contracted during the reporting period, however one contract was terminated, therefore a new project from the reserve list has been invited to sign a contract (planned signature in the beginning of 2022).</p>
<p>How specific concerns in the MoU have been addressed:</p>	<p>To stimulate local development and regeneration through support for cultural, creative and cultural heritage revitalization activities that involve and empower local communities, to ensure social inclusion and anti-discrimination and cross-sector partnerships. Regarding Open Call 1 with the primary goal to improve the access to culture and enhance cultural education, the importance of partnership between international, national, regional and local organisations putting emphasis on multi-level cooperation, including local stakeholders, and addressing their specific needs, is attached and will be available in the Guidelines for applicants. Within Open Call 2, which aims at supporting local cultural entrepreneurship, the importance of local context of specific communities is also communicated in the Guidelines, which will be available for potential applicants after the launch of the call. The PDP of the programme aims at stimulating the revitalisation of local-level cultural heritage via consultations to heritage owners on the subject of maintenance of those objects.</p>
<p>Problems related to programme development and implementation, with suggested solutions</p>	<p>Overall risk of the Programme has not changed as compared to the previous reporting period. There are some delays in achieving the Programme indicators, but by the end of the Programme all planned indicators will be achieved as foreseen. Since there are a lot of activities involving direct contact, the COVID-19 pandemic had a significant impact on the implementation of projects, but no critical risks are identified.</p>
<p>Progress in strengthening BR with donor state entities, including the use of bilateral funds allocated to the programme</p>	<p>Project promoters, programme partners and partners from donor states are cooperating and communicating by e-mail and online meetings. There are no specific issues in that aspect.</p>

5. STATUS OF BILATERAL FUNDS

The status of the FBR in the programmes. The allocations from the FBR in the programmes are made by organising open calls or based on pre-defined activities. The allocations set in the MoU are distributed by POs in cooperation with the CC (where applicable). The FBR spending in 2021 is presented in the last column of the Table 1 below

Table 1. Fund for Bilateral Relations Programme Budgets and Expenditure Rates:

Programme	EEA	NOR	Expression of interest for additional funding	EEA & NOR 2014–2021, Total	Expenditure by 03/2021	Expenditure by 03/2022 (expenditure in the reporting period)
Research	100,000		-	100,000	24,976	-
Business Development, Innovation and SMEs	-	125,000	-	125,000	51,904	-
Environment, Energy, Climate Change	-	75,000	-	75,000	4,719	-
Culture	100,000	-	-	100,000	52,188	-
Health	100,000	-	-	100,000	27,723	-
Justice and Home Affairs	75,000	125,000	163,567	363,567	77,599	20,984.72
Total:	375,000	325,000	163,567	863,567	239,109	20,984.72

As seen in Table 1 above, 5 out of 6 programmes have not incurred any expenditure over the year 2021. Due to the COVID-19 pandemic most of the pre-planned activities had to be cancelled, while others were held in an online format which resulted in savings. The highest risk of incomplete disbursement of funds from the year-by-year spending results by the final expenditure eligibility date in 30 April 2025 is identified in the Environment, Energy, Climate Change; Health; Research Programmes. However, according to the NFP survey, programme operators, with an exception of the Environment, Energy and Climate Change programme, are well-acquainted with the current expenditure status of the FBR and have established corresponding measures to mitigate the risks of low appropriation of available funds. Regarding the Environment, Energy and Climate Change Programme, it is planned to discuss viable solutions for the use of funds in the annual JCBF meeting.

Specific activities carried out under individual programmes:

Table 2. Summary of the Development / Implementation of Bilateral Activities within the Programmes

Programme	Main activities implemented in the past 12 months (March 2021 – March 2022)	Main activities planned in the coming 12 months (March 2022 –March 2023)
Research	Due to the Covid-19 pandemic, no activities were implemented.	It was decided to postpone a new call for travel support (mobility grants) for researchers to the fourth quarter of 2022.
Business development, Innovation and SMEs	A discussion regarding a possibility of implementing bilateral activities took place during the Cooperation Committee meeting in September 2021.	It is planned to organize (on 11 May 2022) a bilateral event “Business Cooperation for Blue Growth in Europe”. Participation of up to 12 participants from Lithuania is expected.
Environment, Energy, Climate Change	Due to the Covid-19 pandemic, no activities were implemented.	Due to the COVID situation no need for the new bilateral initiatives was expressed and no new initiatives were approved by the Cooperation Committee.
Culture	Planned live CC meeting in Oslo was organised through online means of communication.	Due to the Covid-19 pandemic, no activities are expected to be implemented.
Health	Due to COVID-19 situation and very busy period with the new open calls in the Health Programme the initiative “The on-line Lithuanian - Norwegian experience sharing meeting on implementation of the youth-friendly health care services model at the municipal level”, planned to be implemented in the period from 1 July 21 to 31 October 2022, was cancelled.	Due to the Covid-19 pandemic, no activities are expected to be implemented.
Justice and Home Affairs	In total, 5 bilateral activities were implemented over the course of the reporting period. 3 activities were implemented by the Lithuanian National Courts	A study visit to Lithuania “Best practice exchange on audio and video court hearings recording” (March 2022); Training /

	<p>Administration and partners from Norway. The activities included: 1. A study visit to Norway for best practice exchange on the financial management of the courts, overview over court working and organisation of court hearings; 2. An experience exchange webinar on digital hearings in court; 3. An experience exchange webinar on ideal court president profile, in particular, how evaluation procedures are organised in Norway, Lithuania, and Croatia, to which competencies priority is given to evaluate the performance of judge, methodological tools in place, etc.</p> <p>Bilateral activity 1 was implemented by the Ministry of Justice of the Republic of Lithuania and the Directorate of Norwegian Correctional Service and Prison Department to discuss the implementation of the Programme Area "Correctional Services and Pre-trial Detention".</p> <p>Bilateral activity 1 was implemented by the Lithuanian National Courts Administration together with the Prosecutor General's Office of the Republic of Lithuania as the programme partners. An online international discussion "How to Protect a Child?" on the prevention of domestic violence against children on the occasion of International Children's Day was organised.</p>	<p>conference on environmental crime and other initiatives approved by the Programme Committee/subcommittees.</p>
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As seen from Table 2, as a rule, the development of BRs has experienced a significant uncertainty due to the COVID-19 pandemic. Although the pandemic has substantially curbed the feasibility of previously planned initiatives and unsettled the plausibility of the new ones, the Justice and Home Affairs Programme stands out from the general context as good practice example due to its partners' relatively active engagement in bilateral activities even in the backdrop of unfavourable circumstances. Accordingly, as seen from Table 1, JCBF has decided to allocate additional EUR 163,567 to the Justice and Home Affairs Programme based on expression of interest from the programme operator to further enable bilateral cooperation. In total seven more pre-defined bilateral initiatives are planned to be

implemented from additional funding by Justice and Home Affairs Programme Partners (National Courts Administration; Ministry of Justice of the Republic of Lithuania) in partnership with Donor Programme Partners (Norwegian Courts Administration; Directorate of Norwegian Correctional Service) or by Donor Programme Partners (Directorate of Norwegian Correctional Service; Norwegian Courts Administration) in partnership with Lithuanian Programme Partners.

The status of the FBR outside the programmes.

Table 3. Activities of the NFP in 2021 (until March 2022):

Type of Activity	Date	Result
Preparation of the Annual Strategic Report 2020.	February – March 2021	Approval of the Annual Strategic Report 2020 by donors in the annual meeting (15 June 2021).
Organisation of the 5th JCBF (e)Meeting for the 2014 - 2021 financial period with a focus on revision of eligibility criteria for potential implementing entities for bilateral initiatives outside the programmes; a progress review of the implementation of approved bilateral initiatives and distribution of remaining resources of the Fund for Bilateral Relations; consideration of the proposed the BR Initiative by the National LGBT Rights Organisation.	April 2021	Modified eligibility criteria for potential implementing entities from the FBR; approval of the BR initiative (13 April 2021).
Preparation of the presentation on the status of the FBR activities for the annual meeting.	June 2021	Participation and presentation of the status of the FBR activities in the annual meeting (15 June 2021).
Organisation of the MoU amendment process in order to distribute the FBR reserve to the programmes	June – October 2021	Entry into force of the amended MoUs (October).
Pre-evaluation of the BR initiative proposed by the Institute of Hygiene.	August – December 2021	The BR initiative submission for JCBF consideration is

		expected in March 2022.v
Type of Activity	Date	Result
Organisation of the JCBF written procedure upon request of the Office of the Equal Opportunities Ombudsperson to incorporate additional activity to the bilateral initiative "HATEFREE: Strengthening the Bilateral Cooperation Between Norway and Lithuania in Preventing Hate Speech and Mainstreaming Equal Opportunities".	November 2021	The request of the approved initiative's promoter to incorporate additional activity to the bilateral initiative.
Consultations with the FMO and national authorities to prepare for the change of the Business Development, Innovation and SMEs Programme operator.	November – December 2021	2 meetings organised between the NFP and PO.
A survey of programme operators in order to identify the needs for additional funding for bilateral activities from the FBR reserve.	December 2021	1 expression of interest for additional funding from the Justice and Home Affairs PO has been received. The expression of interest was approved by the JCBF in its entirety (EUR 163,567)
Updating the Work Plan.	December 2021	Approval of the Work Plan amendment by the JCBF.
Participation in the NFP workshops organised by FMO	January 2022	Improved competences of the NFP staff administering the FBR.
Preparation of the Annual Strategic Report 2021	February – March 2022	Approval of the Annual Strategic Report 2021(BR part) by the JCBF.
Preparation and organisation of the FMO visit in Lithuania	February – March 2022	Approved meeting agenda.

As seen in the table above, there was one JCBF meeting organised in 2021. The JCBF members discussed the selection and evaluation criteria for the BR initiatives which resulted in a unanimous voting decision to adjust the eligibility criterion phrasing for initiative promoters from: “Eligible implementing entity/partners: public institution or organization with exclusive competence or mandate in the field of proposed initiative”, to: “Eligible implementing entity/partners: public institution or private entity with a high competence or mandate in the field of proposed initiative”. Moreover, the JCBF members were presented with the information of the overall implementation and the use of the FBR. Although it was noted that the use of available funds outside the programmes was sufficient and balanced across time, POs had not expressed any interest for additional funding for bilateral activities from the reserve yet. As the participants of the meeting agreed that there is a need to take according measures, the NFP surveyed POs and reminded them of the available funds which resulted in one expression of interest received from the Justice and Home Affairs PO which was later approved by the JCBF. In addition, the NFP expects to receive another expression of interest for additional funding from the Culture Programme operator for approx. EUR 50,000 later in the year.

Over the course of the reporting period the JCBF has also approved the largest so far in terms funding from the current financing period BR initiative proposed by the National LGBT Rights Organization. The BR initiative’s funding amounts for 149,068 Eur and would aim to mainstream equal opportunities in Lithuania and Norway at the municipal level.

Lastly, in late February 2022 the NFP has received another request to fund bilateral initiative outside the programmes from the Institute of Hygiene Lithuania. The bilateral initiative is built on a previously established partnership between Norwegian and Lithuanian public healthcare entities and would aim to further expand the capacity of public health programmes evaluations in Lithuania. The BR initiative’s promoter expects implement envisaged bilateral activities over the course of 2022-2024 for which 90,000 Eur of funding is required.

The BR areas agreed by the JCBF and covered by the Work Plan are as follows: cooperation between municipalities in the field of cultural heritage; sharing best practices between institutions and/or relevant organisations in the sphere of innovation (investment approach in social investment area, social innovations in business, services delivery sector, health technology assessment), children’s rights and human rights, equal opportunities, cooperation between the Lithuanian and Norwegian municipalities in the field of entrepreneurship. Strategic BR themes that are not implemented yet are: climate change, cyber security; energy and environment; civil society; emigrants; research and innovation; structural reforms and crosscutting issues.

Table 4. The List of the BR Initiatives Approved by the JCBF (N.B. BR Initiatives marked in green are already completed):

1	Exchange of Experience in Investment Approach in the Social Investment Area	<p>Implementing entity: CPMA</p> <p>Partner(s): Norwegian Ministry of Justice and Public Security, MoF of the Republic of Lithuania</p> <p>Allocation, EUR: 40,000</p>
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		Implementation period: 3-4 Q of 2019
2	Promotion of Social Innovations Related to Welfare Technologies: Pre-Study on Bilateral Opportunities in the Welfare Sector	<p>Implementing entity: Agency for Science, Innovation and Technology (ASIT)</p> <p>Partner(s): Innovation Norway</p> <p>Allocation, EUR: 15,999.07</p> <p>Implementation period: 1 Q of 2019 – 3 Q of 2020 (was prolonged upon request of the initiative promoter)</p>
3	Improvement of the Lithuanian Innovation System	<p>Implementing entity: ASIT</p> <p>Partner(s): Innovation Norway</p> <p>Allocation, EUR: 38,960.32</p> <p>Implementation period: 3 Q of 2019 – 2 Q of 2022 (prolonged by the request of the initiative promoter)</p>
4	Protection of the Rights of the Child	<p>Implementing entity: Ministry of Social Security and Labour of the Republic of Lithuania</p> <p>Partner(s): Icelandic Government Agency for Child Protection; State Children's Rights Protection and Adoption Service under the MoSSL of the Republic of Lithuania</p> <p>Allocation, EUR: 23,347</p> <p>Implementation period: 2 Q of 2019 –4 Q of 2020 (was prolonged upon request of the initiative promoter)</p>
5	Cycle of Events "Cultural Routes as a Tool for Promoting Regional Development"	<p>Implementing entity: Ministry of Culture of the Republic of Lithuania</p> <p>Partner(s): Norwegian Directorate for Cultural Heritage, Norwegian Association of Municipalities, Arts Council Norway; Lithuanian Directorate for Cultural Heritage, Lithuanian Council for Culture, Association of Local Authorities in Lithuania, College of Cultural Self-Government</p> <p>Allocation, EUR: 50,000</p>

		<p>Implementation period: 2 Q of 2019 – 1 Q of 2020 (was prolonged upon request of the initiative promoter)</p>
6	<p>Baltic Pride 2019: Promoting LGBT* Human Rights through the Norwegian-Baltic Cooperation</p>	<p>Implementing entity: National LGBT* Rights Association LGL</p> <p>Partner(s): Oslo Pride; Association of LGBT and their friends Mozaika; Estonian LGBT Association</p> <p>Allocation, EUR: 41,000</p> <p>Implementation period: 1-4 Q of 2019</p>
7	<p>Strengthening the Assessment of Public Health Interventions through the Norwegian-Lithuanian Cooperation</p>	<p>Implementing entity: Institute of Hygiene</p> <p>Partner(s): Norwegian Institute of Public Health; Lithuanian University of Health Sciences</p> <p>Allocation, EUR: 74,900</p> <p>Implementation period: 3 Q of 2019 – 4 Q of 2021 (prolonged upon request of the initiative promoter)</p>
8	<p>The Creation of International Synergies in Correctional Service Area</p>	<p>Implementing entity: Ministry of Justice of the Republic of Lithuania</p> <p>Partner(s): Directorate of Norwegian Correctional Service; Prison Department under the Ministry of Justice of the Republic of Lithuania; Training Centre Under the Prison Department</p> <p>Allocation, EUR: 146,988</p> <p>Implementation period: 4 Q of 2020 – 2 Q of 2025</p>
9	<p>#HATEFREE: Strengthening Bilateral Cooperation Between Norway and Lithuania in Tackling Hate Speech and Promoting Equal Opportunities</p>	<p>Implementing entity: Office of the Equal Opportunities Ombudsperson of the Republic of Lithuania</p> <p>Partner(s): Royal Norwegian Embassy in Vilnius; public institution Nomoshiti Initiative of Lithuania</p> <p>Allocation, EUR: 81,432</p> <p>Implementation period: 1 Q of 2021 – 2 Q of 2022</p>

10	Leadership Conference “reFOCUS” for business executives and decision makers	<p>Implementing entity: ISM University of Management and Economics</p> <p>Partner(s): Royal Norwegian Embassy in Vilnius; Lithuanian-Norwegian Chamber of Commerce; Norwegian-Lithuanian Chamber of Commerce</p> <p>Allocation, EUR: 36,804</p> <p>Implementation period: 1 Q of 2021 – 2 / 3 Q of 2021</p>
11	Mainstreaming equal opportunities in twin cities (Vilnius-Oslo)	<p>Implementing entity: National LGBT Rights Association LGL</p> <p>Partner(s): National LGBT Rights Association LGL</p> <p>Allocation, EUR: 149,068</p> <p>Implementation period: 2 Q of 2021 – 3Q 2022</p>
	Total allocation:	698,498.39

The implementation of the approved FBR initiatives outside the programmes was also considerably curbed by the pandemic. Accordingly, a number of the initiative promoters have requested to prolong the implementation period of the initiatives to adapt to the changed circumstances. However, the use of the available funds is sufficient and balanced across time as approx. 63% of funds dedicated for pre-defined activities outside the programmes have been disbursed so far.

The distribution of the FBR funding/ allocations outside the programme is/are indicated in Table 5 below.

Table 5. Work Plan Allocations:

Title	Budget, EUR
Activities carried out by the NFP	
Pre-defined activities outside the programmes (total budget for approved pre-defined initiatives by the JCBF)	698,498.39
Funds for programmes (MoU + EoI)	863,567.00
Funds still to be allocated for the 2019–2021 period for pre-defined initiatives outside the programmes	0.00
Funds set aside for the 2022–2024 period for pre-defined initiatives outside the programmes	404,168.28

Funds to be allocated	387,766.33
TOTAL	2,354,000.00

6. MANAGEMENT AND IMPLEMENTATION

a. Management and control systems (MCS)

In order to ensure the equal implementation of the requirements for Mechanisms and all the programmes, and considering administrative experience from the previous periods and the scope of the programmes, the National level DMSC of the EEA and Norwegian Financial Mechanisms was approved on 16 December 2019.

National level DMSC of the EEA and Norwegian Financial Mechanisms was changed on 24 April 2020 because of a new structure of the CPMA (the name of the division related to the administration of the Bilateral Cooperation Fund has been changed and the subordination of the Law and Quality Control Division moved from the International Program Management Department to the Deputy Director). The FMO was informed about the changes in the National level DMSC of the Norwegian Financial Mechanisms on 5 May 2020.

DMCSs of all programmes (“Culture”, “Health”, “Business Development, Innovation and SMEs”, (“Research”, “Environment, Energy, Climate Change”, “Justice and Home Affairs”) was prepared and reviewed by AA during the previous reporting periods. The information on DMCS of each programme is provided in the table below:

Programme	Unqualified audit opinion	Confirmation by the NFP
Culture	April 6	April 24
Health	April 6	April 24
Business Development, Innovation and SMEs	April 14	April 24
Research	October 12	October 19
Environment, Energy, Climate Change	July 15	August 10
Justice and Home Affairs	July 10	August 10

b. Complaints

During the reporting period, 3 applications were submitted under the Innovation Programme (two under GII Call and one – ICT).

- One of the applicants, whose application was rejected under the main scheme, was

questioning the selection criteria assessment and points given by experts. The hearing took place on 9 September 2021 at the Administrative Disputes Commission and the complaint was rejected as unfounded.

- Two applicants filed complaints arguing the decision of the PO:

1) The essence of the complaint – the applicant, whose application was submitted under the GII Small Grant Scheme (hereinafter – SGS) and rejected, was questioning the project ranking, i.e. in the applicant's opinion, as only two projects were submitted under the SGS, his project should have received funding irrespectively of the project's placement on the ranking list. The hearing took place on 14 September at the Administrative Court. The decision of the Administrative Court was in favour of the PO, i.e. the Administrative Court concluded that the complaint should be rejected as unfounded.

However, an applicant filled another complaint against the Supreme Administrative Court. By the end of 2021, the date of the hearing was not determined yet.

2) The essence of the complaint – initially approved for funding application was rejected after the applicant failed to provide adequate proof of his capability to secure own contribution and the applicant was questioning formal requirements for ensuring applicant's capability to secure own-contribution. The hearing took place on 14 October 2021 at the Administrative Disputes Commission, where the complaint was rejected as unfounded.

c. Irregularities

During the reporting period from 19 March 2021 to 19 March 2022, four irregularities in projects were detected, out of which:

- Three minor irregularities, which fell under the provisions of Article 12.5 (3) of the Regulations and should be reported only upon request from the FMO;
- One irregularity in project No LT03-2-SAM-K01-013 (LT HEALTH), which fell under the provisions of Article 12.5 (2) of the Regulations, was detected on 16/03/2022 and will be reported to the FMO within two months of the end of the 1st quarter of 2022. The case of the irregularity is related to non-compliance with public procurement rules and the financial correction related to the irregularity equals to EUR 548.45 (including grant and national co-financing) (the overall value of the contract which is affected by the irregularity equals to EUR 10,969.00).

There were no irregularities, which fell under the provisions of Article 12.5 (1) of the Regulations, detected.

d. Audit

During the reporting period the AA performed:

- The audit of the effectiveness of the functioning of the National Management and Control System (MCS) of the EEA and Norwegian Financial Mechanisms 2014–2021;
- The audit of declared expenditure of the Programmes, technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021.

These audits were planned and performed in regard to the requirements of paragraphs (a) and (c) of Article 5.5(1) of the Regulations and the results of the risk assessment. The information on the results and findings of the aforementioned audits is provided below.

1. Audit of the effectiveness of the functioning of the National MCS of the EEA and Norwegian Financial Mechanisms 2014–2021

The purpose of the audit was to analyse the actual functioning of the National Level MCS of the EEA and Norwegian Financial Mechanisms 2014–2021 established in the Republic of Lithuania and to assess the effectiveness and efficiency of the functioning of the National Level MCS, i.e. to analyse and assess whether the National Level MCS is working well and ensures the successful implementation of the EEA and Norwegian Financial Mechanisms 2014–2021, the achievement of the objectives and results of the EEA and/or Norwegian Financial Mechanisms 2014–2021, the appropriate and efficient use of funds of the EEA and Norwegian Financial Mechanisms 2014–2021.

During the audit the assessment of the effectiveness of the functioning of the National Level MCS was performed in the context of the review of the compliance of the National Level MCS with the requirements set out in the Regulations, Memoranda of Understanding, other legislation of donor states and the Republic of Lithuania and procedure manuals governing the management and control of the EEA and Norwegian Financial Mechanisms 2014–2021 as well as with the essential MCS requirements set out in the Guidelines of the FMO, also the performance of the functions of the NFP, Certifying Authority, Irregularities Authority, Paying Authority and the AA were assessed.

After summarising the results of the audit, the final estimate for the effectiveness of the functioning of the National Level MCS was as follows: works well (slight improvements are needed). According to the assessment methodology, such a final estimate was the basis for an unqualified audit opinion stating that in all material respects, the National Level MCS works well and effectively, ensures the successful implementation of the EEA and Norwegian Financial Mechanisms 2014–2021, the achievement of the envisaged objectives and results of the Programmes under the EEA and Norwegian Financial Mechanisms 2014–2021, the proper and efficient use of funds of the EEA and Norwegian Financial Mechanisms 2014–2021 and the reasonableness, legality and eligibility of the expenditure declared.

Although the unqualified opinion was issued, the Audit Report on the Effectiveness of the Functioning of the National MCS of the EEA and Norwegian Financial Mechanisms 2014–2021 contained 7 observations and recommendations related to non-updating National Level DMCS after structural changes in the Certifying Authority and lack of the procedure for amending the National Level DMCS, the NFP's insufficient control over the CPMA reporting on the status of the Fund for Bilateral Relations, absence of the procedure manual for the supervision and control of the delegated NFP's functions (indicating the frequency of reporting, reporting format, etc.), risks of under-absorption of the Fund for Bilateral Relations, lack of NFP's document storage system and procedures, irregular reporting on the status of the Fund for Bilateral Relations by the CPMA and use of NORIS for administration of the programme of the Sports Support Fund, which is not financed by the EEA and Norwegian Financial Mechanisms 2014–2021 and the proportionate allocation and declaration of costs related to the development and/or administration of NORIS.

Considering all the aforementioned findings after the audit of the effectiveness of the functioning of the National Level MCS, the CPMA and the NFP have prepared the Action Plans of Measures for the Implementation of Recommendations, which were coordinated with the AA. Whereas the audit of the effectiveness of the functioning of the National Level MCS was completed in the end of 2021, the deadline for implementing the recommendations has not expired.

It should be noted that no irregularities were found during this audit.

2. Audit of declared expenditure of the Programmes, technical assistance and the Fund

for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021

The purpose of the audit was to verify the declared expenditure of all Programmes, technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021 and to assess whether these expenditure recognised as eligible from 1 July 2020 till 30 June 2021 and declared to the FMO in 2021 are correct, legal, reasonable and eligible for funding from the EEA and Norwegian Financial Mechanisms 2014–2021 and co-financing (in case of co-financing).

In accordance with the requirements laid down in paragraph 4 of Article 5.5 of the Regulations during the audit 45 % of expenditure of programmes and 100 % expenditure of technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021 which has been declared during the year 2021 were checked and verified.

After completing all audit procedures, no ineligible declared expenditure was found. Since the total error rate (TER) < 2, it was concluded that all expenditure of the programmes (projects costs and programme management costs), technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021 declared to the FMO in 2021 were incurred without prejudice to the Regulations, Memoranda of Understanding, other legislation of donor states and the Republic of Lithuania governing the implementation of the EEA and Norwegian Financial Mechanisms 2014–2021, and are correct, legal, reasonable and eligible for funding from the EEA and Norwegian Financial Mechanisms 2014–2021 and co-financing (in case of co-financing).

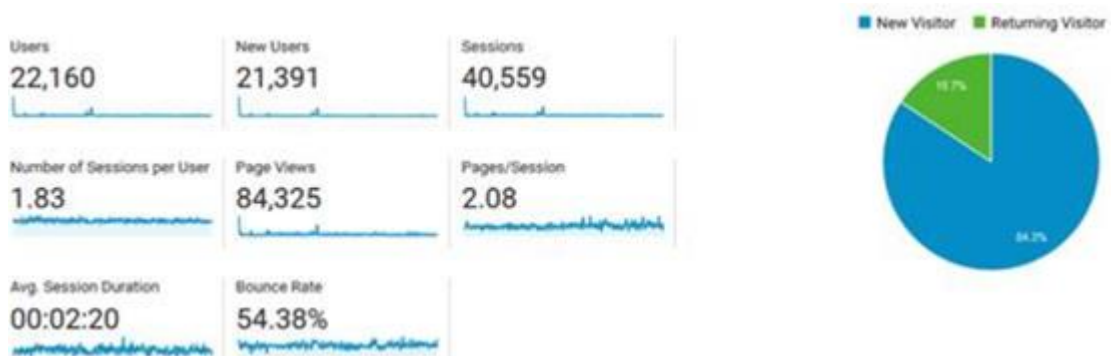
According to the assessment methodology, such a final estimate was the basis for an unqualified audit opinion stating that, according to the audit procedures, in all relevant aspects, the declared expenditure of the programmes, technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021 is correct, legal, reasonable and eligible for funding from the EEA and Norwegian Financial Mechanisms 2014–2021 and co-financing (in case of co-financing).

In addition, it should be noted that neither observations nor recommendations were provided in the Audit Report on Expenditure of the Programmes, Technical Assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021 Declared in 2021. Also, no irregularities were found during this audit.

7. COMMUNICATION

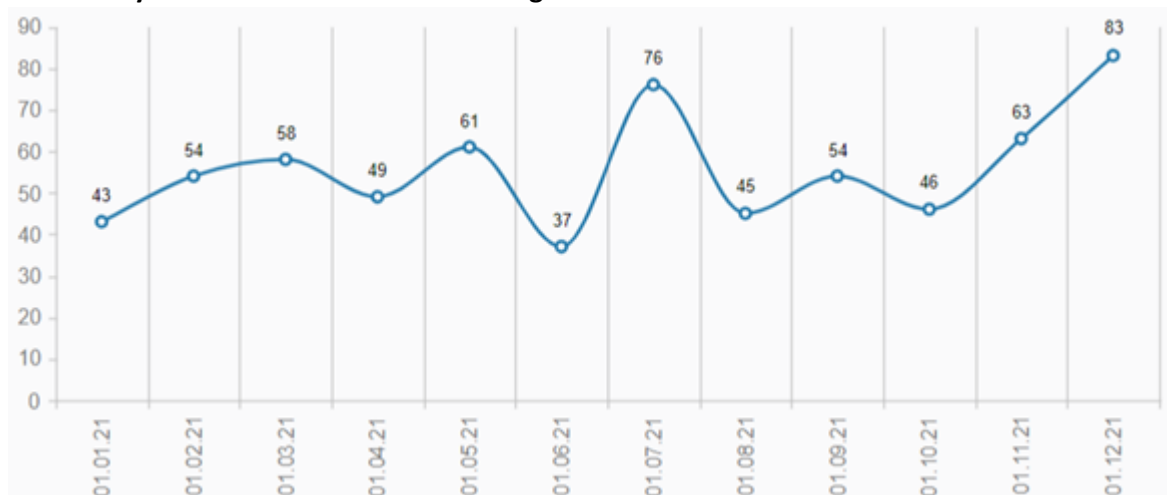
The informal joint communication working group, which consists of the representatives of the NFP, POs and a representative from the Royal Norwegian Embassy, continue to communicate remotely on topical communication issues. The aim is to emphasise the importance of mutual cooperation and to seek joint planning of communication activities and inter-institutional cooperation. It was agreed that the following key elements of the Communication Strategy: the EEA and Norwegian financial mechanisms logos, the clarification and targeting of the slogan and the general objectives must be respected. All those, who are involved in the publicity of the EEA and Norwegian financial mechanisms 2014–2021 in Lithuania, are guided by the Communication Strategy. All programmes should contribute to at least one of the following themes: sustainability, inclusion, competitiveness or good governance. In addition, all programmes should include a bilateral cooperation dimension.

In the middle of 2019 a new website of the 2014–2021 period was opened. As planned, the common portal www.eeagrants.lt/www.norwaygrants.lt has made a start and in 2020/2022 continues to carry out and successfully represent the main aspects of all the programmes implemented in Lithuania: disseminates news, publicises documents, contains results of publicity campaigns and etc. In 2021 39 news were published in a portal . During the 12- month period (1 March 2021- 26 February 2022), a website received over 22 000 visitors, who spent on average 2.20 minutes on each session. A bounce rate – 54.38 %. More than 21 000 people used a website as a new website user, so it means – the first time. As we see, we have almost 16 % visitors, who are returning back to use the portal more times.



During the Lithuanian media monitoring period (January – December 2021), the flow of positive information about the EEA and Norwegian Financial Mechanisms has grown steadily. Growth in the amount of information, as compared to 2019, is from 128 to 672 messages (in 2020-308 messages), and more than 5 times as compared to 2019, and more than 2 times as compared to 2020. During the analysis period, the Internet and RTV of 672 Lithuanian press news agencies analysed notifications referring to the Grants. In 2021, as compared to 2020, there was an increase of as much as 118% in the amount of information (from 308 relevant reports to 672). These announcements reached the largest audience - 135 million contacts. The reports were analysed using quantitative and qualitative parameters.

General dynamics of the number of messages



As usual, the most active use of? the most mentioned? Grants was via web portals and in the regional press. During the analysed programmes, the largest audience on web portals was reached by the Programme “Business Development, Innovation and SMEs” (8.5 million

contacts).

During the period under review, the flow of positive information increased as compared to the previous year, with as many as 159 positive mentions of the EEA and Norwegian Financial Mechanisms (40 last year), 311 neutral and no negative mentions. In regard to the programmes analysed, the most was mentioned in relation to the Programme “Culture”. When reviewing the regions, most of the information was published in one of the largest regions of Lithuania - Kaunas, in a second place - Utena and then follows Šiauliai. Looking at the distribution of the reached audience in the regions, it can be seen that the most active in all regions were the announcements of NGO programmes (mostly 2.2 million contacts were in Kaunas regional media), as well as the Programmes “Culture” (1.1 million contacts) and “Health” (137 thousand contacts).

In 2021, 58% of the reports were articles prepared on the basis of press releases. 31% of the articles were initiated by the media and the remaining 11% were marked as outsourced.

Public Survey

In April 2021, a survey of the population of Lithuania on the EEA and Norwegian Financial Mechanisms was performed (1006 respondents). The goal was to find out the awareness of the country's population about the Financial Mechanisms and the evaluation of the distribution, use and benefits of their funds for Lithuania.

Awareness of Financial Mechanisms reaches 29%. When assessing which areas of projects should be financed by Financial Mechanisms in order to give the greatest benefit to Lithuania, the most common projects are environment, energy and climate change prevention projects (50%). In the second place - business support and innovation projects (43%), in the third place - research projects (42%). Health (41%) and support for the poor (31%) projects continue to be in line.

The transparency of the distribution of funds under the Financial Mechanisms is assessed on a scale of 6.3 points to 10 points, where 1 means that the distribution of funds is completely non-transparent and 10 means that it is completely transparent. Respondents say that the Grants are used to reduce economic and social disparities and strengthen cooperation with donor states (the Kingdom of Norway, Iceland and Liechtenstein) (37%). 35% of the respondents believe that funds for Financial Mechanisms are provided by non-EU countries and 35% of the respondents - that the following areas are financed in Lithuania through Financial Mechanisms: health, social dialogue, business development, research, civil society, justice, culture, environment and energy, and BRs.

The main communication activities in 2021 and plans for 2022

Facebook. In 2021, 31 posts were posted on a Facebook channel “Norvegija, Islandija ir Lichtenšteinas Lietuvai”.

Advertising on a hot air balloon. The production of the air balloon with the logo was completed in 2021 and then has started to fly in June 2021. It will increase awareness of existence of the Grants, promote a positive image and promote BRs between the donor states and the Beneficiary State. The first flight took place on 15 June 2021. The contract is concluded for 3 years (+2 years), each year from June to October. The balloon has risen more than 80 times in 2021 in all Lithuania.

The balloon with the Grants logo advertisement was also captured in the advertisement of the telecommunications company Telia (video is here).

Main event/concert. On 22 July 2021, the main event of the year (the second major information activity) took place in Vilnius near the White Bridge. The invitation to the event

was broadcasted on television, radio, social media. Results: the event was attended by more than 3,000 people (young people, families with children, and others). More information about the activity is here, here. After the event the video was published in Facebook channel:



Norvegija, Islandija ir Lichtenšteinas Lietuvai
2021 m. liepos 28 d., 16:31 · 🌐

🔴 Kylantis oro balionas – Lietuvos draugystė su Norvegija, Islandija ir Lichtenšteinu.

🇳🇴🇮🇸🇱🇮 Nors ir nepriklauso Europos Sąjungai, Norvegija, Islandija ir Lichtenšteinas nuo 1994 m. gali laisvai prekiauti ir judėti visoje Europoje, nes priklauso Europos ekonominei erdvei. Kaip padėka už šią galimybę, buvo sukurti šių trijų šalių finansiniai mechanizmai, kuriais investuojama į įvairius projektus ir Lietuvoje.

Daugiau apie finansavimo galimybes ir projektus 👉 <https://www.eeagrants.lt/>

[ENG]

🔴 The rising balloon is Lithuania's friendship with Norway, Iceland, and Liechtenstein.

🇳🇴🇮🇸🇱🇮 Although not part of the European Union, Norway, Iceland, and Liechtenstein can trade and move freely throughout Europe because it belongs to the European Economic Area. As gratitude for this opportunity, financial mechanisms of these three countries have been created, which invest in various projects in Lithuania as well.

More about funding opportunities and projects 👉 <https://www.eeagrants.lt/>



Seminar “The Significance of Social Media and their use in the Communication of Financial Mechanisms”, 9 September 2021, Vilnius.

The names of the speakers of the Seminar are well known in the Lithuanian context. Not surprisingly, the training, even without advertising, received a great deal of interest. The Seminar was organized in a hybrid way: more than 25 communication professionals attended the Archangel Conference and Art Centre live, and other 120 participants watched the event on zoomtv platform. At the Seminar, the NFP presented the guidelines for the communication of the Financial Mechanisms, noted the availability of a media library and reiterated the importance of communication and cooperation. More information about the activity is here.

Communication campaign (success stories/content project). The communication strategy does not plan this activity. In 2021, long-term communication services were purchased for 36

months on a social network (success story cycle + collaboration with opinion leaders). In 2021 created and published on a social media: 4 success stories (first part), each video was published on Facebook channel, the audience of unique users reached at least 100 thousand; 3 posts with the opinion leaders were created, each post contains a link to the Grant website, the click through rate of this link is at least 1,000 times. (here)

2022. The public opinion survey about the awareness of the EEA and Norway Grants will be launched in April 2022. A quantitative analysis of the media coverage in 2022 will be launched in January 2023. Other activities in a Facebook, website, as well as the flights with the hot air balloon will continue.

8. MONITORING AND EVALUATION

a. Monitoring

The NFP constantly monitors the progress and quality of the implementation of the programmes by participating in the Programme Committee meetings as an observer, also analyses and checks the annual programme implementation report submitted by the PO, monitors the FBR implementation, also supervises the functions delegated to the CPMA. The NFP constantly analyses risks related to a successful implementation of all programmes, the supervision is carried out by taking into account the Risk Management Plan.

The NFP supervises and ensures the information and communication of the Grants (for more information see Chapter 7 "Communication").

b. Evaluation

Two evaluations of all programmes, except for the Programme "Active Citizens Fund" and the "Social Dialogue - Decent work" are planned. The first one is planned in mid-term of the year 2022 (hereinafter – the mid-term evaluation) and the final evaluation (ex-post) – in 2024.

There were no programme evaluations carried out during the reporting period. Public procurement documents of the mid-term evaluation are currently being prepared and procurement is planned to be launched on March 2022.

9. ISSUES FOR THE ANNUAL MEETING

No particular issues are identified.

~~Allocation of the reserve is an issue to be addressed during the annual meeting. No other issues are identified.~~

ANNEXES

A. Risk assessment and management plan

B. Evaluation plan

C. Cooperation with Donor Programme Partners and International Partner Organisations

D. Technical assistance report

Annex A: Risk assessment and management plan

LT-JUSTICE			Overall level of risk 4
Risks	Previously planned response	Actual response	Planned future response
Possible delays due to the public procurement process.	A constant supervision of the processes until the construction contracts are signed. Allocation of reserve funds, thus creating a safety pillow for possible price increases due to the public procurement process.	A constant supervision, ad hoc meetings, facilitating the dialogue between institutions. Allocation of reserve funds, thus creating a safety pillow for possible price increases due to the public procurement process.	A constant supervision of the processes until the construction contracts are signed.
Possible inefficient programme management at any level due to a sub-optimal communication.	Proceeding with the monthly coordination meetings.	Several coordination meetings organised in 2021	Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.
LT-INNOVATION			Overall level of risk 1
Risks	Previously planned response	Actual response	Planned future response
Possible inefficient programme management at any level due to a sub-optimal communication.	Proceeding with the monthly coordination meetings.	Several coordination meetings organised in 2021	Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.
LT-ENVIRONMENT			Overall level of risk 1

Risks	Previously planned response	Actual response	Planned future response
Possible inefficient programme management at any level due to a sub-optimal communication.	Proceeding with the monthly coordination meetings.	Several coordination meetings organised in 2021	Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.
LT-RESEARCH			Overall level of risk 1
Risks	Previously planned response	Actual response	Planned future response
Possible inefficient programme management at any level due to a sub-optimal communication.	Proceeding with the monthly coordination meetings.	Several coordination meetings organised in 2021	Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.
LT-HEALTH			Overall level of risk 1
Risks	Previously planned response	Actual response	Planned future response
Possible inefficient programme management at any level due to a sub-optimal communication.	Proceeding with the monthly coordination meetings.	Several coordination meetings organised in 2021	Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.
LT-CULTURE			Overall level of risk 1
Risks	Previously planned response	Actual response	Planned future response

<p>Possible inefficient programme management at any level due to a sub-optimal communication.</p>	<p>Proceeding with the monthly coordination meetings.</p>	<p>Several coordination meetings organised in 2021</p>	<p>Since PDPs of all programmes and most open calls have already been contracted, regular common coordination meetings are not needed in the future and will be organised ad hoc.</p>
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Annex B: Evaluation plan

Please note this Annex is uploaded separately and is not visible in this document. Please download and print separately if needed.

Annex C: Cooperation with Donor Programme Partners and International Partner Organisations

DPPs and international programme organization(-s) (hereinafter-IPO(-s)) of all the programmes provided an invaluable input in the preparation of the Concept Notes, proactively participating in the process in the most effective manner and sharing their experience and insights with the Lithuanian PPs and POs. As the implementation of the Financial Mechanisms have moved from the programme preparation to the project stage, the participation of donor programme partners is still strong and valuable, and a vivid work of the Programme Cooperation Committees is the channel of sharing good experience at every level.

Some examples of good practice:

In terms of supporting bilateral relations and benefiting from a synergy in approaches to prevent and combat domestic and gender-based violence, the Programme “Justice and Home Affairs” of Lithuania continued its participation in the EEA/Norway Grants SYNERGY Network against Gender-based and Domestic Violence. The representative of the Police Department (LT-JUSTICE-0004) delivered a presentation on domestic violence challenges related to the COVID-19 pandemic at the digital SYNERGY Network Meeting on 18 March 2021.

Regarding the Programme “Research”, on 15 November 2021 the representatives of the Estonian, Latvian and Lithuanian NFP during the online informal meeting discussed the status of programmes, challenges, etc. The representatives of each country briefly presented the state of play of the implementation of the programmes. It was agreed to continue this practice in the future, as well as to initiate similar meetings between Programme operators.

Annex D: Technical assistance report

Overview of main activities

The Investment Department of the MoF, as the NFP, participated in the meetings with the donor states and FMO, other Beneficiary States related to the implementation and administration of the Financial Mechanisms outside Lithuania. Also, meetings are organised every other month with the FMO to discuss the issues related to communication.

During the reporting period, the Centralised Internal Audit Division of the MoF, as the AA, performed two audits: the audit of the effectiveness of the functioning of the National Management and Control System of the EEA and Norwegian Financial Mechanisms 2014–2021 and the audit of declared expenditure of the Programmes, technical assistance and the Fund for Bilateral Relations under the EEA and Norwegian Financial Mechanisms 2014–2021, and the follow-up of recommendations specified during the audits performed in the previous accounting years.

The activities implemented by the CPMA during the reporting period are as follows:

- 1) development and administration of the management, monitoring and control system of the EEA and Norway Financial Mechanisms 2014-2021 (NORIS). The operation of NORIS was assured, necessary developments of the system were implemented. NORIS was maintained by the service provider (joint venture partners PLC DevOcean LT and PLC Technologiniu paslaugu sprendimai (Technology service solutions) whose contract has expired on 31 December 2021. The CPMA is seeking for a new contract, therefore a new public procurement for maintenance of NORIS was published on 19 February 2022 (the deadline is 21 March 2022).
- 2) administration and maintenance of the website for the EEA and Norwegian Financial Mechanisms 2014-2021 in Lithuania (www.eeagrants.lt). The website is operational and is used to publicize programme information, news, open calls and other relevant information on the EEA and Norway Grants.
- 3) amendment of the NORIS legal acts.
- 4) supervision and verification of the eligibility of expenditure of the National level initiatives implemented under the Fund for Bilateral Relations. Bilateral funds (National level) have already been distributed to 11 bilateral initiatives (1 of them has been approved in 2021), 7 bilateral initiatives have been successfully completed (2 of them have been completed in 2021).
- 5) technical evaluation of the Programme Operator`s request for additional funding (163,567,00 Eur) from the Fund for Bilateral Relations under the Programme “Justice and Home Affairs” submitted to the Fund Administrator on 29 December 2021.

Budget overview

The actual information on the implementation of the technical assistance budget during the reporting period is set out below, EUR:

Description	NFP	AA	Other entities	TOTAL
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I. Additional management systems (Article 8.11.2 (a))	756		71,317.86	72,073.86
II. Annual and other meetings with the donor states (Article 8.11.2 (b))	120			120
III. Meetings and conferences to share experience (Article 8.11.2 (c))				
IV. Promotional and information activities (Article 8.11.2 (d))	74 307.29			74 307.29
V. Audits (Article 8.11.2 (e))		11 131		11 131
IX. Preparation of the implementation of the FM 2014-2021 (Article 8.11.2 (i))				
TOTAL	75,183.29	11,131	71,317.86	157,632.15

Procurement

The MoF carried out 7 public procurements related to the EEA and Norway Grants 2014–2021:

- Media analysis services. JSC Mediaskopas. Contract No. 14P-94 of 13 December 2021. Procurement value EUR 5,426.85.
- Communication on social networks. JSC MAGNET LT. Contract No. 14P-15 of 23 February 2021. Procurement value EUR 23,812.80.
- Advertisement on a hot air balloon. Meška balione. Contract No. 14P-19 of 26 February 2021. Procurement value EUR 25,897.63.
- Public opinion survey. JSC Spinter tyrimai. Oral agreement of 19 March 2021. Procurement value EUR 2, 925.40
- Audits. JSC LEXIN auditas. Contract No. 14P-69 of 14 September 2021. Procurement value EUR 36,534.74.
- JSC LEXIN auditas. Contract No. 14P-75 of 20 September 2021. Procurement value EUR 20,323.16.
- JSC Audit&Accounting. Contract No. 14P-61 of 9 October 2019. Procurement value EUR 3,024.

The amount of public procurement carried out by the CPMA related to the EEA and Norwegian Financial Mechanisms 2014-2021 (internet connection with firewall services) did not exceed the national thresholds for the public procurement.

Staffing

National Focal Point				
Name of staff	Official position	Main tasks	Level of effort (% of working time)	Funded through the Grants (Y/N)
Rūta Dapkutė–Stankevičienė (until 30 November 2021)	MoF, Investment Department Director	Control and maintenance of effective EEE/NOR financial support administration	8	NO
Vaida Žukauskaitė (until 31 May 2021)	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR technical assistance administration, maintenance of the MCS	9	NO
Vaida Žukauskaitė (from 1 June 2021 to 30 November 2021)	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR technical assistance administration, maintenance of the MCS	8	NO
Vaida Žukauskaitė (from 1 December 2021)	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR technical assistance administration, maintenance of the MCS	10	NO
Rūta Dapkutė–Stankevičienė (from 1 December 2021)	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR programme administration,	8	NO

		maintenance of the MCS		
Irma Patapienė (from 1 April 2021 to 30 November 2021)	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR programme administration, maintenance of the MCS	18	NO
Paulius Baniūnas	MoF, Investment Department Senior Advisor	Control and maintenance of effective EEE/NOR programme administration, maintenance of the MCS	3	NO
Rima Martinėnienė (until 30 November 2021)	MoF, Social Investment Division Head	Proper & timely preparation, implementation and reporting on the programmes "Health", "Culture", "Justice and Home Affairs"	23	NO
Rima Martinėnienė (from 1 December 2021 to 31 December 2021)	MoF, Social Investment Division Head	Proper & timely preparation, implementation and reporting on the programmes "Health", "Culture", "Justice and Home Affairs"	10	NO
Rima Martinėnienė (from 1 January 2022 to 31 January 2022)	MoF, Social Investment Division Head	Proper & timely preparation, implementation and reporting on the programmes "Health", "Culture", "Justice and Home Affairs"	10	NO
Banga Vaitkutė (until 30 November 2021)	MoF, Social Investment Division Advisor	Preparation, implementation and reporting on the programme "Health" – part	8	NO

		under the Ministry of Social Security & Labour		
Banga Vaitkutė (from 1 December 2021 to 31 December 2021)	MoF, Social Investment Division Advisor	Preparation, implementation and reporting on the programme "Health"	10	NO
Banga Vaitkutė (from 1 January 2022 to 31 January 2022)	MoF, Social Investment Division Advisor	Preparation, implementation and reporting on the programme "Health"	10	NO
Andrius Jautakis (until 30 November 2021)	MoF, Social Investment Division Advisor	Preparation, implementation and reporting on the programme "Justice and Home Affairs"; a contact person for the programmes "Social Dialogue – Decent Work" and "Civil Society"; expert for eligibility of expenditure and project durability issues; a coordinator for investment approach	93	NO
Andrius Jautakis (from 1 December 2021 to 31 January 2022)	MoF, Social Investment Division Advisor	Preparation, implementation and reporting on the programme "Justice and Home Affairs"; a contact person for the programmes "Social Dialogue – Decent Work" and "Civil Society"; expert for	60	NO

		eligibility of expenditure and project durability issues		
Giedrė Neverienė (until 30 November 2021)	MoF, Social Investment Division Chief Specialist	Preparation, implementation and reporting on the programme "Culture"	27	NO
Giedrė Neverienė (from 1 December 2021 to 31 December 2021)	MoF, Social Investment Division Chief Specialist	Preparation, implementation and reporting on the programme "Culture"	10	NO
Giedrė Neverienė (from 1 January 2022 to 31 January 2022)	MoF, Social Investment Division Chief Specialist	Preparation, implementation and reporting on the programme "Culture"	10	NO
Ieva Vyšniauskaitė (until 31 August 2021)	MoF, Social Investment Division Chief Specialist	Preparation, implementation and reporting on the programme "Health" – part under the Ministry of Health	27	NO
Irma Patapienė (until 31 March 2021)	MoF, Investment for Economic Growth Division Head	Proper & timely preparation, implementation and reporting on the programmes "Business Development, Innovation and SMEs", "Research" and "Environment, Energy, Climate Change"	3	NO
Eglė Mikučionienė (from 1 April 2021 to 30 November 2021)	MoF, Investment for Economic Growth Division Head	Proper & timely preparation, implementation and reporting on the programmes "Business Development,	3	NO

		Innovation and SMEs”, “Research” and “Environment, Energy, Climate Change”		
Eglė Mikučionienė (from 1 December 2021 to 31 December 2021)	MoF, Investment for Economic Growth Division Head	Proper & timely preparation, implementation and reporting on the programmes “Business Development, Innovation and SMEs”, “Research” and “Environment, Energy, Climate Change”	3	NO
Eglė Mikučionienė (from 1 January 2022 to 31 January 2022)	MoF, Investment for Economic Growth Division Head	Proper & timely preparation, implementation and reporting on the programmes “Business Development, Innovation and SMEs”, “Research” and “Environment, Energy, Climate Change”	3	NO
Eglė Mikučionienė (until 31 March 2021)	MoF, Investment for Economic Growth Division Advisor	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	3	NO
Roma Narečionienė (1 April 2021)	MoF, Investment for Economic Growth Division Advisor	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	3	NO

Roma Narečionienė (from 1 December 2021 to 31 December 2021)	MoF, Investment for Economic Growth Division Advisor	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	5	NO
Roma Narečionienė (from 1 January 2022 to 31 January 2022)	MoF, Investment for Economic Growth Division Advisor	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	5	NO
Agnė Navikienė (until 30 November 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Environment, Energy, Climate Change”	5	NO
Agnė Navikienė (from 1 December 2021 to 31 December 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Environment, Energy, Climate Change”	5	NO
Agnė Navikienė (from 1 January 2022 to 31 January 2022)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Environment, Energy, Climate Change”	5	NO
Laura Sabulienė (until 31 August 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	3	NO

Laura Sabulienė (from 1 September 2021 to 30 November 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	5	NO
Laura Sabulienė (from 1 December 2021 to 31 December 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	5	NO
Laura Sabulienė (from 1 January 2022 to 31 January 2022)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Business Development, Innovation and SMEs”	5	NO
Gabija Ramšaitė (from 17 April 2021 to 27 September 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Environment, Energy, Climate Change”	5	NO
Sigitas Miškinis (until 30 November 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Research”	5	NO
Sigitas Miškinis (from 1 December 2021 to 31 December 2021)	MoF, Investment for Economic Growth Division Chief Specialist	Preparation, implementation and reporting on the programme “Research”	5	NO
Sigitas Miškinis (from 1 January	MoF, Investment for	Preparation, implementation	5	NO

2022 to 31 January 2022)	Economic Growth Division Chief Specialist	and reporting on the programme "Research"		
Gražina Meiduvienė (until 30 November 2021)	MoF, Investment Analysis Division Head	Timely preparation of the strategic report, monitoring implementation, NORIS, planning of payments	4	NO
Gražina Meiduvienė (from 1 December 2021 to 31 December 2021)	MoF, Investment Analysis Division Head	Timely preparation of the strategic report, monitoring implementation, NORIS, planning of payments	4	NO
Raimonda Braciškienė (from 30 April 2021 to 30 November 2021)	MoF, Investment Analysis Division Chief Specialist	Strategic report, annual meetings, NORIS	5	NO
Jūrandā Savukynienė (from 1 December 2021 to 31 December 2021)	MoF, Investment Analysis Division Chief Specialist	Strategic report	5	NO
Jūrandā Savukynienė (from 1 January 2022 to 31 January 2022)	MoF, Investment Analysis Division Chief Specialist	Strategic report	5	NO
Daiva Navikienė (from 1 December 2021 to 31 December 2021)	MoF, Investment Analysis Division Chief Specialist	Planning of payments	5	NO
Daiva Navikienė (from 1 January 2022 to 31 January 2022)	MoF, Investment Analysis Division Chief Specialist	Planning of payments	5	NO
Aušra Ona Birvinskienė (from 1	MoF, Investment Analysis	NORIS	5	NO

December 2021 to 31 December 2021)	Division Chief Specialist			
Aušra Ona Birvinskienė (from 1 January 2022 to 31 January 2022)	MoF, Investment Analysis Division Chief Specialist	NORIS	5	NO
Marija Jaskelevičienė (from 1 December 2021 to 31 December 2021)	MoF, Investment Analysis Division Chief Specialist	Strategic report, annual meetings, monitoring implementation	10	NO
Marija Jaskelevičienė (from 1 January 2022 to 31 January 2022)	MoF, Investment Analysis Division Chief Specialist	Strategic report, annual meetings, monitoring implementation	10	NO
Julija Kvietkė (from 1 December 2021 to 31 December 2021)	MoF, Investment Policy Division Advisor	Control of proper & timely preparation & amendments of the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes and administration of FBR.	10	NO
Jolanta Vaičiūnienė (until 30 November 2021)	MoF, Investment Policy Division Advisor	Control of proper & timely preparation & amendments of the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes	20	NO

		and administration of FBR		
Jolanta Vaičiūnienė (from 1 December 2021 to 31 December 2021)	MoF, Investment Policy Division Advisor	Control of proper & timely preparation & amendments of the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes and administration of FBR	10	NO
Jolanta Vaičiūnienė (from 1 January 2022 to 31 January 2022)	MoF, Investment Policy Division Advisor	Control of proper & timely preparation & amendments of the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes and administration of FBR	30	NO
Matas Cancingeris (from 9 August 2021 to 30 November 2021)	MoF, Investment Policy Division Chief Specialist	Preparation of & amendments to the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes; Administration of and reporting on FBR	50	NO
Matas Cancingeris	MoF, Investment	Preparation of & amendments to	30	NO

(from 1 December 2021 to 31 December 2021)	Policy Division Chief Specialist	the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes; Administration of and reporting on FBR		
Matas Cancingeris (from 1 January 2022 to 31 January 2022)	MoF, Investment Policy Division Chief Specialist	A contact person from NFP (since 14 February 2022), preparation of & amendments to the MoU of the Implementation of the EEA/NOR Financial Mechanisms 2014-2021 and agreements of FBR and Programmes; Administration of and reporting on FBR	50	NO
Eliza Miškinytė – Šlempo (until 30 November 2021)	MoF, Quality Assurance Division Head	Organisation of administrative functions of the EEA/NOR Financial Mechanisms entrusted to the division	15	NO
Eliza Miškinytė – Šlempo (from 1 December 2021 to 31 December 2021)	MoF, Quality Assurance Division Head	Organisation of administrative functions of the EEA/NOR Financial Mechanisms entrusted to the division	8	NO
Eliza Miškinytė – Šlempo (from 1 January	MoF, Quality Assurance Division Head	Organisation of administrative functions of the EEA/NOR Financial	8	NO

2022 to 31 January 2022)		Mechanisms entrusted to the division		
Evelina Stonienė (until 30 November 2021)	MoF, Quality Assurance Division Advisor	Preparation of legislation regulating the administration of the EEA/NOR Financial Mechanisms, preparation of guidance on their application; consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms; participation in the development of NORIS	36	NO
Laimutė Žukauskienė (until 30 November 2021)	MoF, Quality Assurance Division Advisor	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	35	NO
Gintarė Žydėlienė (until 30 November 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	6	NO
Gintarė Žydėlienė (from 1 December 2021 to 31 December 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration	5	NO

		processes of the EEA/NOR Financial Mechanisms		
Gintarė Žydlienė (from 1 January 2022 to 31 January 2022)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	5	NO
Lina Balčiūnienė (until 30 November 2021)	MoF, Quality Assurance Division Chief Specialist	Preparation of legislation regulating the administration of the EEA/NOR Financial Mechanisms, preparation of guidance on their application; consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms; technical support of the working group for the creation of administrative processes of the EEA/NOR Financial Mechanisms; participation in the development of NORIS	46	NO
Lina Balčiūnienė (from 1 December 2021 to 31 December 2021)	MoF, Quality Assurance Division Chief Specialist	Preparation of legislation regulating the administration of the EEA/NOR	40	NO

		Financial Mechanisms, preparation of guidance on their application; consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms; technical support of the working group for the creation of administrative processes of the EEA/NOR Financial Mechanisms; participation in the development of NORIS		
Lina Balčiūnienė (from 1 January 2022 to 31 January 2022)	MoF, Quality Assurance Division Chief Specialist	Preparation of legislation regulating the administration of the EEA/NOR Financial Mechanisms, preparation of guidance on their application; consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms; technical support of the working	40	NO

		group for the creation of administrative processes of the EEA/NOR Financial Mechanisms; participation in the development of NORIS		
Aurelija Bertašienė (until 1 September 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	7	NO
Julija Maniuškina (from 1 December 2021 to 31 December 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	10	NO
Julija Maniuškina (from 1 January 2022 to 31 January 2022)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	10	NO
Roberta Vološenkoviėnė (from 1 December 2021 to 31 December 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	10	NO
Roberta Vološenkoviėnė (from 1 January	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the	10	NO

2022 to 31 January 2022)		administration processes of the EEA/NOR Financial Mechanisms		
Egidijus Pušinskas (until 22 October 2021)	MoF, Quality Assurance Division Chief Specialist	Consulting, preparation of guidance related to the administration processes of the EEA/NOR Financial Mechanisms	10	NO
Rasa Baltronaitė (until 31 March 2021)	MoF, Management and Control Systems Maintenance Division Head	Coordinating work on the description of the MCS, communication and information, budgeting technical assistance, risk management plan, programme agreements	26	NO
Rasa Baltronaitė (from 1 April 2021 to 31 August 2021)	MoF, Management and Control Systems Maintenance Division Head	Coordinating work on the description of the MCS, communication and information, budgeting technical assistance, risk management plan, programme agreements	27	NO
Rasa Baltronaitė (from 1 September 2021 to 30 November 2021)	MoF, Management and Control Systems Maintenance Division Head	Coordinating work on the description of the MCS, communication and information, budgeting technical assistance, risk management plan, programme agreements	33	NO

Rasa Baltronaitė (from 1 December 2021 to 31 December 2021)	MoF, Management and Control Systems Maintenance Division Head	Coordinating work on the description of the MCS, communication and information, budgeting technical assistance, risk management plan, programme agreements	54	NO
Rasa Baltronaitė (from 1 January 2022 to 31 January 2022)	MoF, Management and Control Systems Maintenance Division Head	Coordinating work on the description of the MCS, communication and information, budgeting technical assistance, risk management plan, programme agreements	42	NO
Ilma Skukauskaitė (until 30 November 2021)	MoF, Management and Control Systems Maintenance Division Advisor	Communication and information	40	NO
Ilma Skukauskaitė (from 1 December 2021 to 31 December 2021)	MoF, Management and Control Systems Maintenance Division Advisor	Communication and information	50	NO
Ilma Skukauskaitė (from 1 January 2022 to 31 January 2022)	MoF, Management and Control Systems Maintenance Division Advisor	Communication and information	35	NO
Milda Kaminskaitė	MoF, Management	Coordinating work on the description	70	NO

(from 1 December 2021 to 31 December 2021)	and Control Systems Maintenance Division Advisor	of the MCS, amendment of the MCS description		
Milda Kaminskaitė (from 1 January 2022 to 31 January 2022)	MoF, Management and Control Systems Maintenance Division Advisor	Coordinating work on the description of the MCS, amendment of the MCS description	65	NO
Dovilė Katinienė (from 3 January 2022 to 31 January 2022)	MoF, Management and Control Systems Maintenance Division Chief Specialist	Coordinating work on the description of the MCS, amendment of the MCS description	50	NO
Edita Petrauskaitė (until 30 November 2021)	MoF, Management and Control Systems Maintenance Division Chief Specialist	Communication and information, budgeting technical assistance	29	NO
Edita Petrauskaitė (from 1 December 2021 to 31 January 2022)	MoF, Management and Control Systems Maintenance Division Chief Specialist	Communication and information, budgeting technical assistance	50	NO
Milda Kaminskaitė (until 8 June 2021)	MoF, Management and Control Systems Maintenance Division Chief Specialist	Coordinating work on the description of the MCS, amendment of the MCS description	22	NO
Raimonda Vainalavičiūtė (until 26 April 2021)	MoF, Management and Control Systems Maintenance	Coordinating work on the description of the MCS, amendment of the MCS description	31	NO

	Division Chief Specialist			
Kamilė Kapočiūtė- Sabaitienė (from 3 January 2022 to 18 January 2022)	MoF, Management and Control Systems Maintenance Division Chief Specialist	Coordination of audit process, risk management plan	10	NO
Arūnas Malinovskis (since 14 December 2021)	MoF, Communication Division Head	Communication and information	10	NO
Jovita Valeikaite - La Ferrera	MoF, Communication Division Chief Specialist	Communication and information	25	NO
Agnė Valentaitė	MoF, Communication Division Chief Specialist	Communication and information	15	NO
Irmantas Mikulėnas	MoF Fiscal Policy Department Director	Evaluation	1	NO
Danute Burakienė	MoF, Fiscal Policy Department, Economic Analysis and Evaluation Division Advisor	Evaluation	1	NO
Justina Žvirblytė	MoF, Fiscal Policy Department, Economic Analysis and Evaluation Division Chief Specialist	Evaluation	1	NO
Brigita Šidlauskaitė- Riazanova	MoF, State Treasury Department, Financing and	Organization and coordination of activities of the division related to	1	NO

	Analysis Division Head	the performance of the PA functions		
Jolanta Puodžiūnienė	MoF, State Treasury Department, Financing and Analysis Division Advisor	Functions related to the performance of the PA functions	1	NO
Živilė Grigienė	MoF, State Treasury Department, Financing and Analysis Division Advisor	National legislation and other tasks related to the performance of the PA functions	3	NO
Jurgita Subačienė	MoF, State Treasury Department, Financing and Analysis Division Chief Specialist	Functions related to the performance of the PA functions: payment of funds and other assigned functions.	0,3	NO
Vaida Matiliūnienė	MoF, State Treasury Department, Financing and Analysis Division Chief Specialist	Functions related to the performance of the PA functions: payment of funds and other assigned functions.	0,2	NO
Jūratė Šilingienė	MoF, State Treasury Department, Financing and Analysis Division Chief Specialist	Functions related to the performance of the PA functions: payment of funds and other assigned functions.	0,5	NO
Laima Mikulėnienė	MoF, State Treasury Department, Financing and Analysis	Functions related to the performance of the PA functions: payment of funds	0,1	NO

	Division Chief Specialist	and other assigned functions.		
Gerda Voisiatienė	MoF, State Treasury Department, Treasury Accounting and Reporting Division Head	MoF, State Treasury Department.	4	NO
Lina Stuglienė	MoF, State Treasury Department, Treasury Accounting and Reporting Division Chief Specialist	Functions related to the performance of the PA functions: accounting of funds and other assigned functions.	10	NO
Lina Janionytė	CPMA, Lithuanian and Multilateral Programmes Division Head	NORIS (administrator, help manager), national legislation, FBR (acting as the Fund administrator)	50	YES
Neringa Janušienė	CPMA, Lithuanian and Multilateral Programmes Division Senior Project Manager	NORIS (functional administrator, help manager), FBR (acting as the Fund administrator)	100	YES
Artūras Patapas (until June 2021)	CPMA, Lithuanian and Multilateral Programmes Division NORIS Project Manager	NORIS (development)	30	YES
Gediminas Gasperas	CPMA, Lithuanian and Multilateral Programmes Division NORIS Expert	NORIS (development, maintenance)	30	YES

Mindaugas Laurynaitis	CPMA, Lithuanian and Multilateral Programmes Division NORIS Project Manager	NORIS (system administrator)	30	YES
Vaidas Prascienius	CPMA, International Assistance Finance Division Senior Financier	NORIS (administrator, help manager)	5	YES
Židrūnė Eidukaitė- Povilaitienė	CPMA, International Assistance Finance Division Senior Financier	FBR (acting as the Fund administrator, financial issues)	10	YES
Justas Šakočius	CPMA, Law and Quality Control Division Senior Lawyer	FBR (acting as the Fund administrator, legal issues)	1	YES
Toma Kirstukienė (since May 2021)	CPMA, Financial Management and Accounting Division Financier	FBR (acting as the Fund administrator, declaration of expenditure to the auditing service provider)	5	YES
Jurgita Repšienė (until June 2021)	CPMA, Financial Management and Accounting Division Financier	FBR (acting as the Fund administrator, declaration of expenditure to the auditing service provider)	5	YES
Certifying Authority				
Name of staff	Official position	Main tasks	Level of effort (% of working time)	Funded through the Grants (Y/N)
Aušra Baliukonienė	MoF, Expenditure Conformity Assessment and Declaration	Organisation and coordination of activities of the department related to the	5	NO

	Department, Director	performance of the CA functions		
Aušra Urniežė	MoF, Expenditure Declaration Division, Head	Organisation and coordination of activities of the division related to the performance of the CA functions	15	NO
Aurelija Naudžiūnienė	MoF, Expenditure Declaration Division, Advisor	Coordination of activities of the division related to expenditure eligibility, forecast and other tasks related to the performance of the CA functions	13	NO
Donatas Skara	MoF, Expenditure Declaration Division, Advisor	NORIS, national legislation and other tasks related to the performance of the CA functions	20	NO
Danguolė Diana Baniienė	MoF, Expenditure Declaration Division, Chief Specialist	National legislation and other tasks related to the performance of the CA functions	20	NO
Marius Elzbutas	MoF, Expenditure Declaration Division, Chief Specialist	Functions related to the performance of the CA functions, forecast	20	NO
Vaida Patkamarienė	MoF, Expenditure Declaration Division, Chief Specialist	Functions related to the performance of the CA functions, forecast	20	NO
Natalija Ranceva	MoF, Recoveries and Expenditure at Risk Assessment Division, Head	Organisation and coordination of activities of the division related to the CA functions	3	NO
Edita Najulienė	MoF, Recoveries and	NORIS, national legislation and	8	NO

	Expenditure at Risk Assessment Division, Advisor	other tasks related to the performance of the CA functions		
Jurgita Vileitienė	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	NORIS, national legislation and other tasks related to the performance of the CA functions	8	NO
Džilda Grybaitė	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	National legislation and other tasks related to the performance of the CA functions	7	NO
Odetā Vaitkuvienė (since 06 December 2021)	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	National legislation and other tasks related to the performance of the CA functions	7	NO
Audit Authority				
Name of staff	Official position	Main tasks	Level of effort (% of working time)	Funded through the Grants (Y/N)
Rolandas Pauža	MoF, Centralised Internal Audit Division Head	Control and coordination of the AA functions	11	NO
Rasa Mockuvienė	MoF, Centralised Internal Audit Division Chief Specialist	Audits described in Articles 5.5 and 5.7 of the Regulations, preparation of the audit strategy, annual and final audit reports, closure declaration and other AA functions	83	NO
Irregularities Authority				
Name of staff	Official position	Main tasks	Level of effort (% of working time)	Funded through the Grants (Y/N)

Aušra Baliukonienė	MoF, Expenditure Conformity Assessment and Declaration Department, Director	Organisation and coordination of activities of the department related to the performance of the IrRA functions	1	NO
Natalija Ranceva	MoF, Recoveries and Expenditure at Risk Assessment Division, Head	Organisation and coordination of activities of the division related to the IrRA functions	3	NO
Edita Najulienė	MoF, Recoveries and Expenditure at Risk Assessment Division, Advisor	NORIS, national legislation and other tasks related to the performance of the IrRA functions	6	NO
Jurgita Vileitienė	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	NORIS, national legislation and other tasks related to the performance of the IrRA functions	7	NO
Džilda Grybaitė (until 4 May 2021)	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	NORIS, national legislation and other tasks related to the performance of the IrRA functions	8	NO
Odetā Vaitkuvienė (since 06 December 2021)	MoF, Recoveries and Expenditure at Risk Assessment Division, Chief Specialist	NORIS, national legislation and other tasks related to the performance of the IrRA functions	8	NO